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August 17, 2026

12922-0589

VIA HAND DELIVERY

Ms. Kris Abel
Records Division
Louisiana Public Service Commission
Galvez Building, 12th Floor
602 North Fifth Street
Baton Rouge, LA 70802

REDACTED

Re: LPSC Docket No. U-37479, Cleco Power LLC, ex parte. In re: Application of Cleco Power LLC for: (I) Authorization of Phase I of the Comprehensive Hardening Plan; (II) Related Rate Recovery; and (III) Expedited Treatment.

Dear Ms. Abel,

On behalf of Cleco Power LLC ("Cleco Power" or the "Company"), enclosed for filing in the captioned docket are an original and three copies of a public version of the Company's Grid Resiliency Program Status Report for Quarter 2, 2026 (the "Report").

Further enclosed are three copies of a confidential version of the Report in separate sealed envelopes marked "Confidential" (for the Records Division, the Legal Division, and the Administrative Hearing Division). We request that the confidential versions of the Report be filed under seal as competitively sensitive, trade secret, proprietary or other confidential information pursuant to Rule 12.1 of the Commission's Rules of Practice and Procedure.

Please return one file-stamped copy of the public version of the Report to us at the time of filing. If you have any questions, or require any additional information whatsoever, please do not hesitate to contact us.

Respectfully submitted,

Collin Buisson

Collin Buisson
Counsel for Cleco Power LLC

CSB/lls
Enclosures
cc: Docket U-37479 Service List
Nathan G. Huntwork
Daniel T. Pancamo

CERTIFICATE OF SERVICE

I hereby certify that I have, this 17th day of August 2026, served copies of the foregoing upon all known Staff and Intervenor representatives in this proceeding by electronic mail, hand delivery, overnight courier, or United States mail, postage prepaid.

Collin Buisson
LA Bar Roll No. 38146

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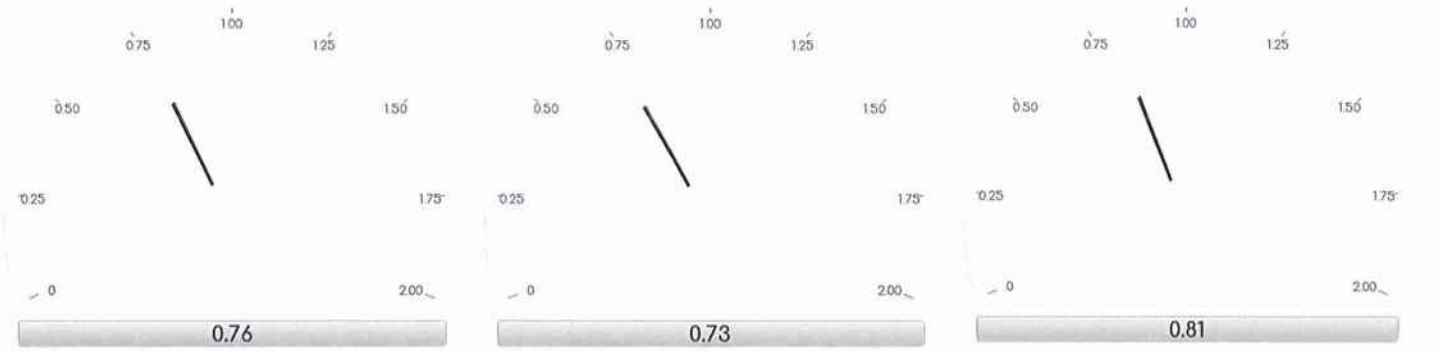
Grid Resiliency - Program Status Report
Q2 2026

Schedule Performance Index ("SPI")	Cost Performance Index ("CPI")	Estimate at Completion Index



An SPI of 1 is an indicator that the project is on schedule while an SPI less than 1 is an indicator that the project is behind schedule and an SPI greater than 1 is an indicator that the project is ahead of schedule. Likewise, a CPI of 1 indicates that the project to date is on budget while a CPI less than 1 indicates that the project to date is over budget and a CPI greater than 1 indicates that the project to date is under budget.

[redacted]	[redacted]	[redacted]	[redacted]
Original Resilience Plan Project Spend for first half of 2026	Budget at Completion ("BAC") Includes Revised Resilience Plan Project Spend	Estimate at Completion ("EAC")	Variance at Completion ("VAC") (calculated as: BAC – EAC = VAC)

Executive Summary

In the second quarter of 2026, Cleco Power LLC ("Cleco Power" or the "Company") continued its successful implementation of its Resilience Plan Projects. As of March 31, 2026, Cleco Power had initiated nine Resilience Plan Projects across two Louisiana Public Service Commission ("LPSC") districts (Districts 1 and 4). As of June 30, 2026, Cleco Power had placed five of these projects into service and the remaining four projects continued in the Construction Phase. Individual Project Execution Status Reports ("ESRs") for each project are attached to this report.

For the second quarter of 2026, Cleco Power's Schedule Performance Index ("SPI") was 0.76, indicating that Resilience Plan Project activities are progressing behind Cleco Power's originally anticipated schedule. This variance is primarily attributable to the four remaining active projects that had not yet been placed into service as of June 30, 2026. Cleco Power's Cost Performance Index ("CPI") for the second quarter of 2026 was 0.73, reflecting that project expenditures are currently above budget. The Estimate at Completion ("EAC") index for the second quarter of 2026 was 0.81, reflecting both the five completed projects and the four remaining projects currently in the construction phase, which are expected to be completed by the end of 2026.

As expected, Cleco Power is experiencing increases in costs for equipment and materials used in construction on the Resilience Plan projects as compared to the initial class 5 estimates reflected in the filing for Phase 1. Consistent with the changes in costs, Cleco Power is also experiencing variances in project scope as compared to the initial quantities of structures to be hardened. For example, several projects required the installation of additional poles beyond those originally anticipated after Cleco Power completed more detailed engineering reviews of the project locations. In

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Grid Resiliency - Program Status Report
Q2 2026

addition, changes in project scope, extended lead times for certain materials, and increases in labor, material, and equipment costs contributed to higher overall project costs for certain projects.

During the first half of 2026, Cleco Power issued approximately 306 Purchase Orders ("POs") for Resilience Plan Project materials, totaling an estimated [redacted] in total material costs. Of that amount, approximately [redacted] in materials remained outstanding for delivery as of June 30, 2026. Fifty-five (55) of these POs were issued for poles, totaling approximately [redacted] in total material costs. A summary of POs issued for Resilience Plan Project pole materials is provided below:

- **Wooden poles:** Cleco Power ordered 1,592 poles at an estimated cost of approximately [redacted]. As of June 30, 2026, 1,439 poles have been received, with 153 poles remaining outstanding.
- **Composite poles:** Cleco Power ordered 638 poles at an estimated cost of approximately [redacted]. As of June 30, 2026, 162 poles have been received, with 476 poles remaining outstanding
- **Steel poles:** Cleco Power ordered 625 poles at an estimated cost of approximately [redacted]. As of June 30, 2026, no steel pole deliveries had been received. Initial deliveries are anticipated to begin in early November 2026.

Progress Summary

Completed this Period

Achievements during the first half of 2026 included the initiation of nine (9) Resilience Plan Projects, all of which are distribution-related projects. As of June 30, 2026, five (5) projects had been completed and placed into service. The remaining four (4) projects are currently in the construction phase and are expected to be completed and placed into service by the end of 2026.

Completed this Period

Circuit	Project Description	LPSC District	Initial Budget[1]	Actual This Period	Difference Budget vs Actual	Performance % Complete
3162	3162 - 135 Structures	District 4	[redacted]	[redacted]	[redacted]	100.00%
3724	3724 - 368 Structures	District 4				100.00%
3886D	3886D - 117 Structures	District 4				100.00%
4113B	4113B - 17 Structures	District 1				100.00%
4229B	4229B - 52 Structures	District 1				100.00%
	Other Capital Expenses					
	Other O&M Expenses					
	Totals					

[1] The numbers in all columns labeled "Initial Budget" were developed after the filing of the Settlement, which was approved by LPSC Order No. U-37479. Settlement Exhibit A includes a project list with initial cost estimates for each project. These estimates were adjusted shortly thereafter as planning and engineering efforts progressed. As a result, the Initial Budget figures in this filing do not match exactly the "Investment (Nominal Dollars)" figures in Settlement Exhibit A. However, they remain generally consistent with those figures and are more accurate because they were calculated after additional planning and engineering work. The Initial Budget total matches the BAC.

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Grid Resiliency - Program Status Report
Q2 2026

Planned for Next Period

In addition to continuing work on the four Resilience Plan Projects that were originally scheduled for completion during the first half of 2026 and remain in progress, Cleco Power expects to place into service thirty-four (34) Distribution Resilience Plan Projects by the end of the fourth quarter of 2026 that are scheduled to be initiated during the third quarter of 2026. Cleco Power also anticipates initiating one (1) Transmission Resilience Plan Project during the third quarter of 2026; however, that project is not expected to be placed into service until 2027.

Year[2]	Circuit	Project Description	LPSC District	Initial Budget	Actual Spend to Date	Planned this Period	Estimate at Completion
1H26	4137B	4137B - 1 Structure	District 1	[redacted]			
1H26	4142C	4142C - 51 Structures	District 1				
1H26	4204C	4204C - 133 Structures	District 1				
1H26	5712	5712 - 77 Structures	District 4				
2H26	1848C	1848C - 137 Structures	District 4				
2H26	3162	3162 - 10 Structures	District 4				
2H26	3167D, 3476C	3167D, 3476C - 147 Structures	District 4				
2H26	3677E	3677E - 30 Structures	District 4				
2H26	3678B	3678B - 102 Structures	District 4				
2H26	3678C	3678C - 4 Structures	District 4				
2H26	3683A	3683A - 9 Structures	District 4				
2H26	3704H	3704H - 9 Structures	District 4				
2H26	3719B	3719B - 31 Structures	District 4				

[2] Please note that "1H26" indicates the project was originally scheduled for completion during the first half of 2026 but remains in progress. Similarly, "2H26" indicates that the project is currently expected to be completed during the second half of 2026.

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Grid Resiliency - Program Status Report
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2H26	3724	3724 - 217 Structures	District 4	[redacted]
2H26	3741D	3741D - 48 Structures	District 4	
2H26	3759C	3759C - 71 Structures	District 4	
2H26	3784C	3784C - 56 Structures	District 4	
2H26	3790B	3790B - 12 Structures	District 4	
2H26	3886C	3886C - 176 Structures	District 4	
2H26	3921B	3921B - 48 Structures	District 4	
2H26	3957	3957 - 260 Structures	District 4	
2H26	4005A	4005A - 37 Structures	District 1	
2H26	4019C	4019C - 40 Structures	District 1	
2H26	4029C	4029C - 90 Structures	District 1	
2H26	4066	4066 - 141 Structures	District 1	
2H26	4077A	4077A - 40 Structures	District 1	
2H26	4111C	4111C - 74 Structures	District 1	
2H26	4113B	4113B - 13 Structures	District 1	
2H26	4142C	4142C - 3 Structures	District 1	
2H26	4160C	4160C - 57 Structures	District 1	
2H26	4204C	4204C - 4 Structures	District 1	
2H26	4212C	4212C - 28 Structures	District 1	
2H26	4229B	4229B - 5 Structures	District 1	
2H26	4415D	4415D - 14 Structures	District 1	
2H26	5620C	5620C - 18 Structures	District 4	

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Grid Resiliency - Program Status Report
Q2 2026

2H26	7484C	7484C - 13 Structures	District 4
2H26	7679B	7679B - 115 Structures	District 2
2H26		Laydown Yard	
2H26	Transmission-Covington	Madisonville-Ramsay-230kV-Transmission Rebuild	District 1
		Totals	

[redacted]

Top-Rated Risks		
Name	**Probability**	**Status**
Contractor Inefficiency	High – (40% to 70%)	Learning curve for designing in Cleco Power's system, along with new construction standards.
Material Availability	High – (40% to 70%)	Long lead times for composite and steel poles and fiberglass cross arms.
Material Costs Increase	High – (40% to 70%)	Cost Increases related to 55-foot, Class 1 poles.
Contractors Unavailable	High – (40% to 70%)	Lack of experienced distribution line crews delaying production.

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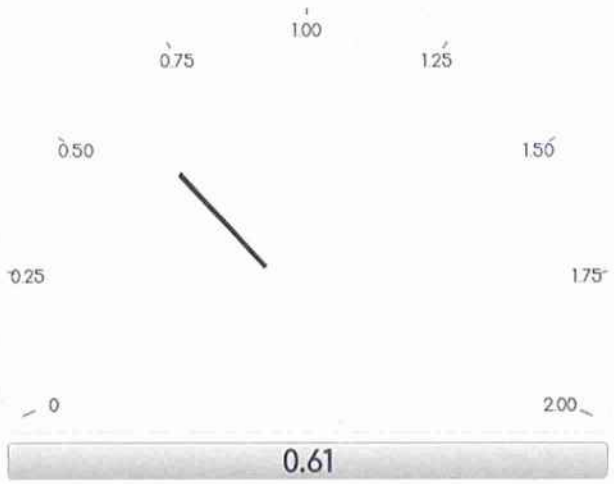
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	Slidell 4142C	**Project Manager**	Daniel Rider
Project Stage	Construction	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience East	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")

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Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 51 utility poles located along Circuit 4142C within the Slidell service region.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	0	0
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

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Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/15/2026	3/15/2026	Complete
Engineering Complete	5/15/2026	5/15/2026	Complete
Construction Start	8/2/2026	8/2/2026	Not started
Construction Complete	12/31/2026	12/31/2026	Not started
Project Closeout	12/31/2026	12/31/2026	Not started

Schedule Analysis

The project has been rescheduled for completion during the third and fourth quarters of 2026.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, engineering design is 100% complete, and vegetation management activities are 100% complete, including approximately [redacted] in unplanned vegetation management expenditures. Construction activities have not yet begun.

Planned for next period

The project is expected to be completed during the third and fourth quarters of 2026.

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Execution Status Report

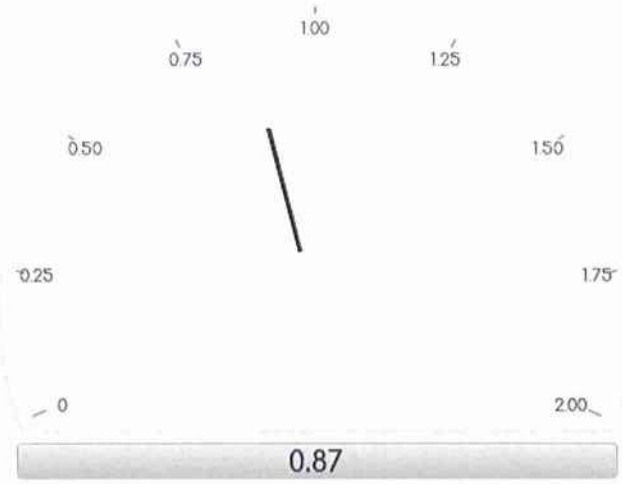
Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	St. Tammany 4229B	**Project Manager**	Daniel Rider
Project Stage	Complete	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience East	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")

Cost Performance Index ("CPI")



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Project Summary

This project consists of distribution feeder hardening construction activities involving approximately 52 utility poles located along Circuit 4229B within the St. Tammany service region.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	1	1
Recordables	0	0
Total Construction Hours Worked	480	880
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

CLECO

Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/1/2026	3/1/2026	Complete
Engineering Complete	5/1/2026	5/1/2026	Complete
Construction Start	3/15/2026	3/15/2026	Complete
Construction Complete	6/30/2026	6/30/2026	Complete
Project Closeout	6/30/2026	6/30/2026	Complete

Schedule Analysis

The project has been completed.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, engineering design is 100% complete, and vegetation management activities are 100% complete, including approximately [redacted] in unplanned vegetation management expenditures. Construction activities included 38 pole replacements, 8 pole modifications, and the installation of 2 mid-span poles, resulting in a total of 48 completed hardening tasks.

Planned for next period

The project has been completed.

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Execution Status Report

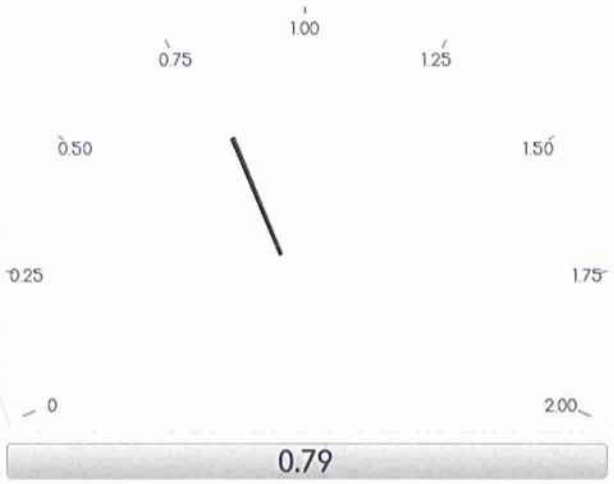
Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	New Iberia 3724	**Project Manager**	Daniel Rider
Project Stage	Complete	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience South	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")

Cost Performance Index ("CPI")



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Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 151 utility poles along Circuit 3724 in the New Iberia service region. During project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, it was determined that the project could be initiated in 2026 rather than 2028.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	900	1300
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

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Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/1/2026	3/1/2026	Complete
Engineering Complete	5/1/2026	5/1/2026	Complete
Construction Start	3/15/2026	3/15/2026	Complete
Construction Complete	6/30/2026	6/30/2026	Complete
Project Closeout	6/30/2026	6/30/2026	Complete

Schedule Analysis

As a result of extended lead times for non-wood poles and delays in obtaining railroad permit approvals, the remaining scope of this project has been deferred to Phase 2. Phase 1 of the project has been completed.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, and engineering design is 100% complete. Construction activities included 48 pole replacements, 24 pole modifications, and the installation of 33 mid-span poles, resulting in the completion of 105 hardening tasks. Material costs exceeded original estimates due to higher-than-anticipated pricing for 55-foot Class 1 poles and the need to install taller poles to satisfy engineering requirements. In addition, approximately [redacted] in unplanned expenditures were incurred for the replacement of outdated transformers.

Planned for next period

Part 2 of the project includes an underground conversion, an overhead reconductoring, the installation of 217 wood poles, and the installation of 34 non-wood poles. These remaining construction activities are expected to be completed during the third and fourth quarters of 2026.

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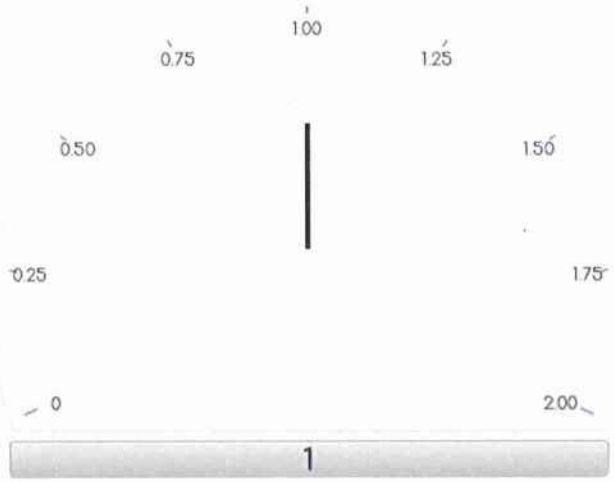
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	New Iberia 3886D	**Project Manager**	Daniel Rider
Project Stage	Complete	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience South	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

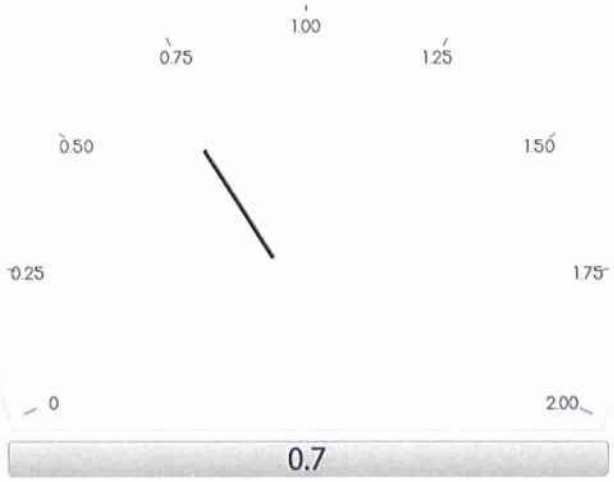
Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")



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Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 117 utility poles along Circuit 3886D in the New Iberia service region. During project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, it was determined that the project could be initiated in 2026 rather than 2029.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	900	900
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

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Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/15/2026	3/15/2026	Complete
Engineering Complete	5/15/2026	5/15/2026	Complete
Construction Start	5/15/2026	5/15/2026	Complete
Construction Complete	6/30/2026	6/30/2026	Complete
Project Closeout	6/30/2026	6/30/2026	Complete

Schedule Analysis

The project has been completed.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, engineering design is 100% complete, and vegetation management activities are 100% complete, including approximately [redacted] in unplanned vegetation management expenditures. Construction activities have included 135 pole replacements, 6 pole modifications, and the installation of 6 mid-span poles. Material costs exceeded original estimates due to higher-than-anticipated pricing for 55-foot Class 1 poles. Additionally, approximately [redacted] in unplanned expenditures were incurred to replace outdated transformers. These efforts have resulted in a total of 147 completed hardening tasks.

Planned for next period

The project has been completed.

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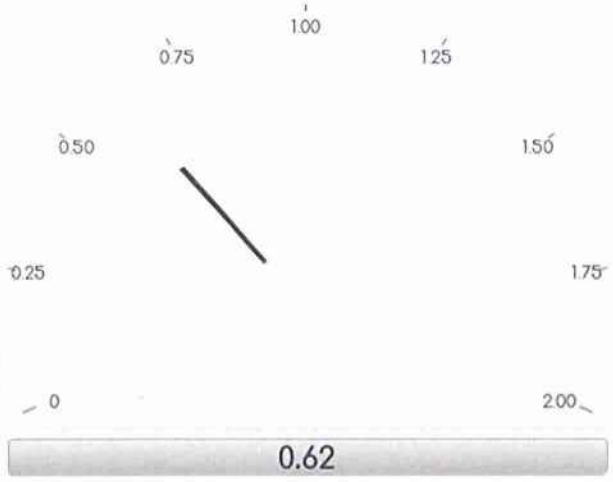
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	Pineville 5712	**Project Manager**	Daniel Rider
Project Stage	Construction	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience North	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

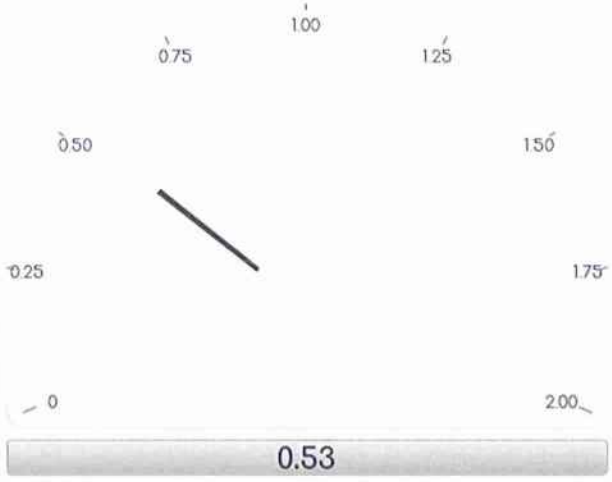
Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")



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Project Summary

This project consists of distribution feeder hardening construction activities involving approximately 77 utility poles along Circuit 5712 in the Pineville service region. During project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, it was determined that the project could be advanced in 2026 rather than 2027.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0

CLECO

Execution Status Report

Total Construction Hours Worked	560	560
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/15/2026	3/15/2026	Complete
Engineering Complete	5/15/2026	5/15/2026	Complete
Construction Start	5/15/2026	5/15/2026	Complete
Construction Complete	12/31/2026	12/31/2026	In progress
Project Closeout	12/31/2026	12/31/2026	Not started

Schedule Analysis

As a result of increased pole requirements identified through engineering analysis, right-of-way acquisition lead times, and vegetation management activities, completion of the project has been extended into the third and fourth quarters of 2026.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, engineering design is 100% complete, and vegetation management activities are 85% complete, including approximately [redacted] in unplanned vegetation management expenditures. Construction activities have included 66 pole replacements, 4 pole modifications, and the installation of 24 mid-span poles. In addition, material costs exceeded original estimates due to higher-than-anticipated pricing for 55-foot Class 1 poles and approximately [redacted] in unplanned expenditures were incurred to replace outdated transformers and switches. As a result of these efforts, a total of 94 hardening tasks have been completed.

Planned for next period

The remainder of the project includes vegetation management activities, with approximately [redacted] in unplanned vegetation management expenditures; the relocation of one regulator bank, with approximately [redacted] in unplanned expenditures; and the previously unanticipated installation of 36 wood poles and 2 non-wood poles, at an estimated cost of approximately [redacted]. Completion of the project is expected during the third and fourth quarters of 2026 and is projected to require approximately [redacted] in additional labor and material expenditures.

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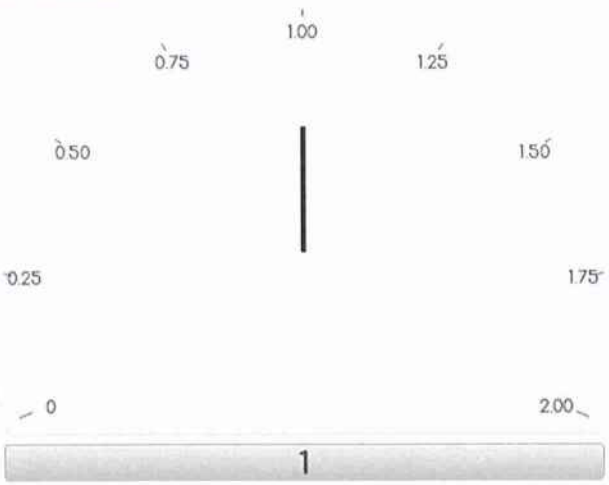
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	St. Tammany 4113B	**Project Manager**	Daniel Rider
Project Stage	Complete	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience East	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

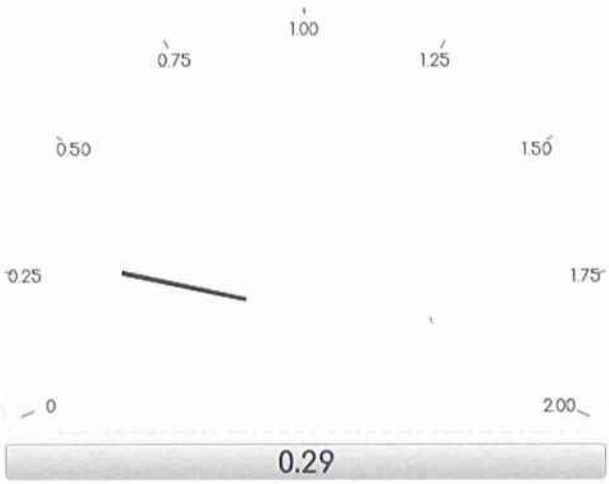
Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")



* An SPI of 1 indicates that the project is on schedule while an SPI less than 1 indicates that the project is behind schedule and an SPI greater than 1 indicates that the project is ahead of schedule. Likewise, a CPI of 1 indicates that the project to date is on budget while a CPI less than 1 indicates that the project is over budget to date and a CPI greater than 1 indicates that the project is under budget to date.

Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 17 utility poles along Circuit 4113B in the St. Tammany service region. During project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, it was determined that the project would be initiated in 2026 rather than 2027.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	900	1100
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

CLECO

Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/1/2026	3/1/2026	Complete
Engineering Complete	5/1/2026	5/1/2026	Complete
Construction Start	3/15/2026	3/15/2026	Complete
Construction Complete	6/30/2026	6/30/2026	Complete
Project Closeout	6/30/2026	6/30/2026	Complete

Schedule Analysis

As a result of increased pole requirements identified through engineering analysis, the scope of the project expanded to 37 total hardening tasks. In addition, extended lead times for non-wood poles required the project to be divided into two separate phases. Phase 1 has been completed.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, and engineering design is 100% complete. Construction activities included 8 pole replacements, 11 pole modifications, and the installation of 18 mid-span poles, resulting in the completion of 37 hardening tasks. Material costs exceeded original estimates due to higher-than-anticipated pricing for 55-foot Class 1 poles, engineering-driven requirements for taller pole installations, and scope growth associated with additional poles identified during the engineering process.

Planned for next period

Part 2 of the project includes the installation of 13 non-wood poles. These remaining construction activities are expected to be completed during the third and fourth quarters of 2026.

CLECO

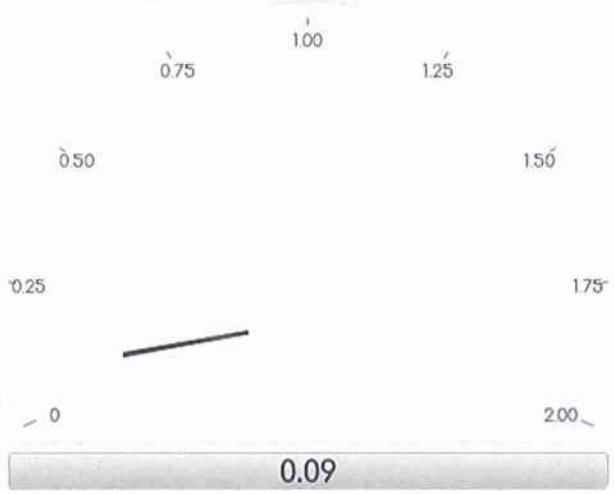
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	Slidell 4137B/Other-St. Tammany	**Project Manager**	Daniel Rider
Project Stage	Construction	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience East	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

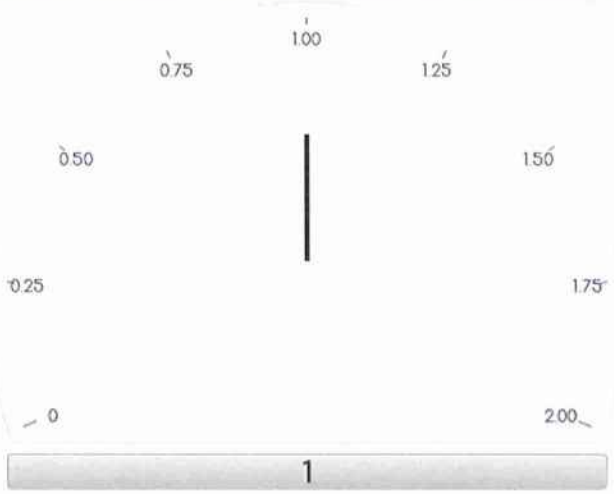
Engineering	Environmental	Land	Permitting	Procurement / Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index



Cost Performance Index



* An SPI of 1 indicates that the project is on schedule while an SPI less than 1 indicates that the project is behind schedule and an SPI greater than 1 indicates that the project is ahead of schedule. Likewise, a CPI of 1 indicates that the project to date is on budget while a CPI less than 1 indicates that the project is over budget to date and a CPI greater than 1 indicates that the project is under budget to date.

Project Summary

This project consists of distribution lateral hardening construction activities involving approximately 16 utility poles along Circuit 4137B/Other-St. Tammany in the Slidell service region. Following completion of data collection and pole analysis, the project scope was expanded from a single utility pole to approximately 16 utility poles. In addition, during project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, Cleco Power determined that the project could be initiated in 2026 rather than 2027.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	0	0
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

CLECO

Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/15/2026	3/15/2026	Complete
Engineering Complete	5/15/2026	5/15/2026	Complete
Construction Start	8/2/2026	8/2/2026	Not started
Construction Complete	12/31/2026	12/31/2026	Not started
Project Closeout	12/31/2026	12/31/2026	Not started

Schedule Analysis

The project has been rescheduled for completion during the third and fourth quarters of 2026.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, and engineering design is 100% complete. Construction activities have not yet commenced.

Planned for next period

The project is expected to be completed during the third and fourth quarters of 2026.

CLECO

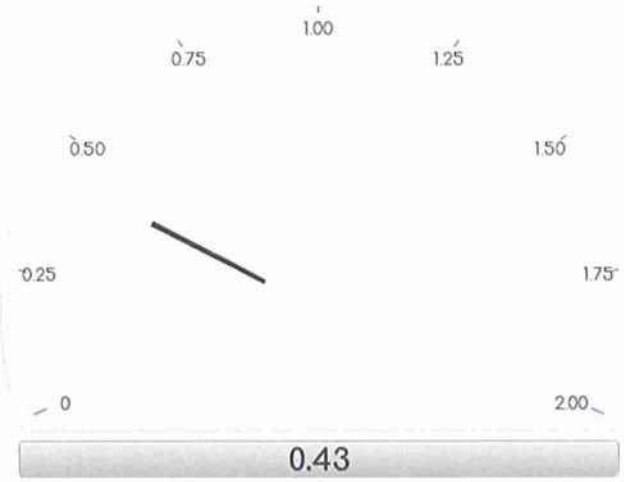
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	Slidell 4204C	**Project Manager**	Daniel Rider
Project Stage	Construction	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience East	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

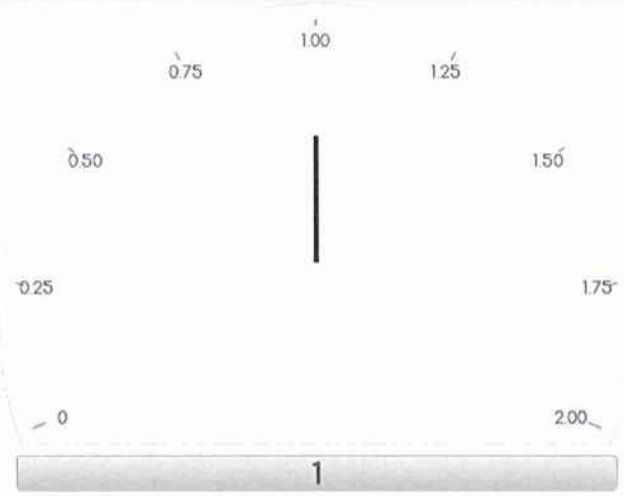
Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")



* An SPI of 1 indicates that the project is on schedule while an SPI less than 1 indicates that the project is behind schedule and an SPI greater than 1 indicates that the project is ahead of schedule. Likewise, a CPI of 1 indicates that the project to date is on budget while a CPI less than 1 indicates that the project is over budget to date and a CPI greater than 1 indicates that the project is under budget to date.

Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 133 utility poles along Circuit 4204C in the Slidell service region. During project scheduling and coordination of distribution right-of-way clearing and reliability maintenance activities, it was determined that the project could be initiated in 2026 rather than 2029.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	0	0
Recordables	0	0
Total Construction Hours Worked	800	800
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

CLECO

Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/1/2026	3/1/2026	Complete
Engineering Complete	5/1/2026	5/1/2026	Complete
Construction Start	3/15/2026	3/15/2026	Complete
Construction Complete	12/31/2026	12/31/2026	In progress
Project Closeout	12/31/2026	12/31/2026	Not started

Schedule Analysis

As a result of increased pole requirements identified through engineering analysis and extended lead times for non-wood poles, completion of the project has been extended into the third and fourth quarters of 2026.

Progress Summary

Completed this period

Data collection and pole analysis are 100% complete, engineering design is 100% complete, and construction activities have included 86 pole replacements, 12 pole modifications, and the installation of 7 mid-span poles. These efforts have resulted in a total of 105 completed hardening tasks.

Planned for next period

The remainder of the project includes the installation of 81 wood poles and 4 non-wood poles. These remaining construction activities are expected to be completed during the third and fourth quarters of 2026.

CLECO

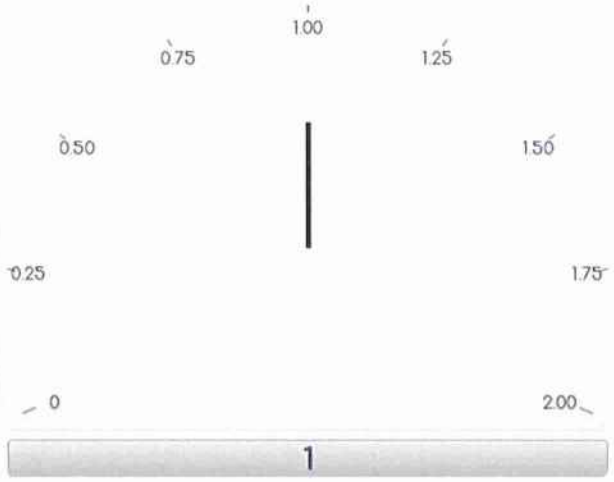
Execution Status Report

Project Reference	D03.RESILC	**Project Sponsor**	Andre Guillory
Project Name	Eunice 3162	**Project Manager**	Daniel Rider
Project Stage	Complete	**Cost Controls Analyst**	Jacob Parker
Project Segment	Grid Resilience North	**Business Unit**	Distribution
Data Date	6/30/2026	**Project Category**	Grid Resilience

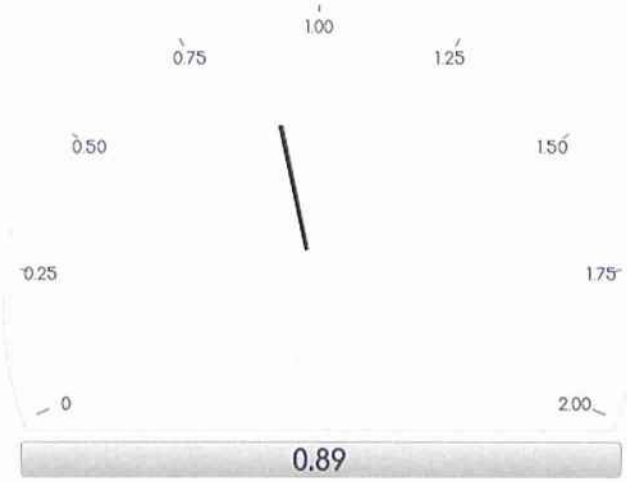
Engineering	Environmental	Land	Permitting	Procurement/ Material	Safety	Construction/ Execution	Misc

Project Performance Indexes

Schedule Performance Index ("SPI")



Cost Performance Index ("CPI")



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Project Summary

This project consists of distribution feeder and lateral hardening construction activities involving approximately 135 utility poles located along Circuit 3162 within the Eunice service region. During project scheduling and coordination of distribution right of way clearing and distribution reliability maintenance activities, it was determined that this project would be initiated in 2026, not 2027.

Safety Metrics

Metric	Current Period	Project to Date
Near-misses	1	1
Recordables	0	0
Total Construction Hours Worked	680	1280
Incident Rate (Recordables x 200,000/Hours Worked)	0	0

CLECO

Execution Status Report

Project Budget

Project Budget	Initial Budget	Estimate at Completion ("EAC")	Variance	Notes
Estimated direct capital cost	[redacted]			
Estimated total loadings cost				
Estimated Project Total Cost				

Schedule Milestone Summary

Activity	Baseline Date	Target Date	Status
Engineering Start	3/1/2026	3/1/2026	Complete
Engineering Complete	5/1/2026	5/1/2026	Complete
Construction Start	3/15/2026	3/15/2026	Complete
Construction Complete	6/30/2026	6/30/2026	Complete
Project Closeout	6/30/2026	6/30/2026	Complete

Schedule Analysis

As a result of increased pole requirements identified through engineering analyses and delays in obtaining railroad permit approvals, the project was divided into two separate phases. Phase 1 has been completed.

Progress Summary

Completed this period

Data collection and pole analysis, engineering design, and vegetation management activities are all 100% complete. In addition, material costs exceeded original estimates due to higher-than-anticipated pricing for 55-foot Class 1 poles. Construction activities included 86 pole replacements, 9 pole modifications, and the installation of 16 mid-span poles, resulting in the completion of 111 hardening tasks.

Planned for next period

Part 2 of the project includes an underground conversion, the installation of 46 wood poles, and the installation of 10 non-wood poles. These activities are expected to be completed during the third and fourth quarters of 2026.